Senate Faculty Handbook

Distributed by
The Academic Personnel Office
2017 - 2018
Dear Members of the UC Merced Faculty:

As we begin our twelfth year on campus, I am pleased to welcome you to the faculty of the University of California, Merced. We all play an important role in carrying out the University’s mission of teaching, research and service, and the Academic Personnel Office has developed this handbook to help you be successful in this endeavor.

The beginning of each academic year presents direct evidence of how rapidly our campus community is growing. This past year alone, we hired over 40 new members of our Senate Faculty. During the course of the 2017-18 academic year, enrollments will exceed 7,900 students. Applications continue to hit new records each year. Our students are remarkable young men and women who inspire others, eagerly take on leadership roles, and meet the challenges of multiple responsibilities and commitments. UC Merced has a growing presence and has gained a reputation for providing a student-friendly, supportive campus that offers a UC-quality education.

Our faculty numbers also continue to grow and now include 274 Senate faculty and over 127 Unit 18 Non-Senate Faculty. During the coming years additional searches to fill faculty lines will be completed. UC Merced faculty have developed nationally-recognized research programs in fields such as cognitive science, water resource management, solar energy, and stem cell research, to name but a few. We’re excited about the contributions that you also will make to the campus’ educational and research reputation.

Our campus footprint also continues to grow. Most exciting is the progress made on the 2020 Project. Construction has begun adjacent to campus, which will provide significant new teaching and research facilities, housing, parking, athletic and support space for UC Merced and allow us to bring our student population to around 10,000. First delivery of buildings in that project will be Fall 2018, and the entire project will be completed in 2020.

I am hopeful that you will find the information in this handbook useful as you begin your career at UC Merced. The faculty, staff, and students all welcome you to the newest campus of the University of California and hope that your career at UC Merced will be enjoyable and productive.

Sincerely,

Thomas W. Peterson
Provost and Executive Vice Chancellor
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About UC Merced

The University of California, Merced stands as the embodiment of promise for California’s future. UC Merced is diverse, growing, and committed to those ideals that serve the state, nation and world through education, research, and public service.

THE UNIVERSITY

UC Merced is a dynamic new university campus which opened in September 2005 as the tenth campus of the University of California system and the first American research university opened in the 21st century. In keeping with the mission of the University to provide teaching, research and public service of the highest quality, UC Merced offers research-oriented and student-centered educational opportunities.

Current Academic Schools:

- School of Engineering
- School of Natural Sciences
- School of Social Sciences, Humanities and Arts

Likely Academic Schools:

- School of Management
- School of Public Health

There is an ever-expanding list of majors, minors and graduate programs available to UC Merced students. More than 274 full-time faculty members and over 126 lecturers have come to us from some of the world’s top-ranked universities.

Our student body numbers more than 7,900 (as of Fall 2017) and is a diverse population made up of some of the brightest young minds in the state who share one special trait - savoring the challenge of pioneering a young university. The first class of students formed more than 100 clubs and organizations, wrote their own constitution and held their first associated students’ election.

UC Merced has offered graduate studies since the first dozen students enrolled for off-campus classes in August 2004. Their ranks have grown to more than 600, and they are participating in some of the most cutting-edge research conducted today ranging from stem cells to artificial intelligence and alternative energy.

As of Fall 2017, we have 2,420 beds in student housing, with the completion of phase two of The Summits, named Half Dome by the students. The campus continues to develop to meet the needs of a growing student population.

PART OF THE UC SYSTEM

Like all UC campuses, Merced operates under the direction of the President of the UC system and is governed by The Regents of the University of California, a 26-member board established under the California Constitution. In 1988, the California Legislature authorized the development of a new UC campus to address the higher-education needs of the state’s fastest-growing region, the San Joaquin Valley (population 4 million), and to provide added capacity for the UC system as a whole. The presence of a new campus in the heart of the Valley will close the geographical gap and inspire the educational dreams of young people in the underserved region for generations to come.
UC MERCED LEADERSHIP

DOROTHY LELAND
Chancellor
Chief Executive Officer responsible for providing leadership and overall management of the campus

THOMAS W. PETERSON
Provost and Executive Vice Chancellor
Chief Academic Officer who advises the Chancellor on critical campus issues and acts on the Chancellor’s behalf in her absence. Responsible for overseeing all academic programs and for the planning, development and implementation of academic initiatives

LUANNA PUTNEY
Associate Chancellor and Senior Advisor to the Chancellor
Provides leadership and administrative management related to compliance and risk management, campus climate and diversity, conflict of interest, complaint resolution, internal audit, and Ombuds services

SAMUEL TRAINA
Vice Chancellor for Research and Economic Development
Provides leadership, education and oversight to support scholarly investigation and research at UC Merced

BRIAN POWELL
Interim Vice Chancellor for Business and Administrative Services
Provides leadership and administrative management related to finance, budgeting, physical planning, capital development, facilities management and human resources

CHARLES NIES
Vice Chancellor for Student Affairs
Provides leadership and administrative management related to enrollment, services for current students, and oversees an undergraduate admissions process that ensures the quality and diversity of the student body

ED KLOTZBIER
Interim Vice Chancellor for Development and Alumni Relations
Provides leadership and administrative management, overseeing fundraising and trustee relations

VERONICA MENDEZ
Interim Vice Chancellor for Budget and Planning
Provides leadership for the development of campus operating and capital budgets in the strategic allocation and use of campus resources

ELIZABETH GUNThER
Campus Counsel
Chief general council for UC Merced. Provides leadership and counsel to the campus.

GREGG CAMFIELD
Vice Provost for the Faculty
Member of the academic management team providing leadership in support of academic personnel matters

MARJORIE ZATZ
Vice Provost and Dean for Graduate Education
Member of the academic management team providing leadership and administrative management related to graduate education and postdoctoral scholars

ELIZABETH WHITT
Vice Provost and Dean for Undergraduate Education
Member of the academic management team providing leadership and administrative management related to undergraduate education

JILL ROBBINS
Dean of the School of Social Sciences, Humanities and Arts
Member of academic management team serving as senior scholarly and professional leader with administrative responsibility for the School

MARK MATSUMOTO
Dean of the School of Engineering
Member of academic management team serving as senior scholarly and professional leader with administrative responsibility for the School

ELIZABETH DUMONT
Dean of the School of Natural Sciences
Member of academic management team serving as senior scholarly and professional leader with administrative responsibility for the School

ANN KOVALCHICK
Associate Vice Chancellor of Information Technology
Chief Information Officer
Member of management team with leadership and administrative responsibility for all aspects of information technology and telecommunications

HAIPENG LI
University Librarian
Member of management team with leadership and administrative responsibility for the campus library
A STRATEGIC INVESTMENT

UC Merced increases educational access and opportunities for Central Valley students and contributes to the economic growth of Central California. In the San Joaquin Valley, where unemployment and poverty rates substantially exceed California averages, campus construction has supported thousands of jobs, stimulating new business development and pumping millions of dollars into the local economy each year. The campus’ economic contribution to the region and state of California is nearing $5 billion since the beginning of operations in 2000. In addition, faculty research initiatives and administrative projects have brought in more than $378,487,646 research expenditures since 2003, primarily from federal agencies.

GREEN CAMPUS

Merced is committed to reaching its goal of becoming the first zero-net energy campus and climate-neutral university by 2020. A progressive climate action plan is in place that focuses on efficient use of current resources, efficient building design, recycling and on-site generation of renewable energy. With the campus centralized infrastructure and thermal energy storage, the University saves energy and reduces peak period demands. UC Merced is the only US university where every building on campus is LEED Certified. Building design and construction at UC Merced incorporates advanced techniques in energy and resource conservation and surpasses California’s Energy Efficiency Standards, achieving credits in all 19 LEED (Leadership in Energy and Environmental Design) categories for energy efficiency. In 2009, UC Merced completed construction of a 1-megawatt solar power system encompassing 8.5 acres southeast of the Science & Engineering 2 Building. Currently, the photovoltaic system generates approximately 15% of the power utilized by the campus. This summer, construction will begin on a 5 megawatt photovoltaic system at North Bowl for covered parking and at the Half Dome building rooftop. The University has also diverted 80% of the solid waste generated by the upper part of the campus from the landfill.

In addition to these innovative energy efficiency strategies, land conservation is also a priority. Through a special collaboration with the Packard Foundation, the Hewlett Foundation, the Nature Conservancy and the State of California, UC Merced has set aside 25,000 acres of grassland habitat for permanent conservation.

2020 PROJECT

UC Merced is guided by a long-range vision of sustainable planning and design that includes workforce planning, academic focusing initiatives, and the 2020 Project. The 2020 Project integrates new buildings, open spaces and recreational facilities within the existing campus to maintain compactness and create a sense of completion.

The 1.2 million GSF project is being designed and built in three phases between 2016 and 2020. The project is being implemented as a master planned initiative developed by a world-class team of architects, planners, engineers and construction professionals. The design and construction budget is $1.3 billion and includes 13 buildings and supporting infrastructure. Every building will achieve at least a LEED Gold certification.

Within the 2020 Project, the design and configuration of the site – its component programs, buildings, open spaces and amenities – are employed to blur distinctions between living and learning, to break down traditional disciplinary and cohort silos, and to foster interaction among students, faculty, staff and the community. The thoughtful mix and distribution of program along with diverse open space experiences, recreational amenities, as well as health and wellness facilities prioritizes whole student growth.
PHILANTHROPIC SUPPORT

To help launch the University, enrich student life and provide scholarship funds for students, leading private, corporate and foundation philanthropists have committed donations since its inception. Private support lies at the heart of our University’s vital partnerships with the community. Our gracious donors have continued to show support for UC Merced’s mission by contributing funds to fill the gap where public funding ends. This tremendous support ensures that our University has the opportunity to continue research and educational efforts that enhance lives for years to come.

OUR VALUES

PRINCIPLES OF COMMUNITY

The University of California, Merced, is a public, land-grant institution created to serve the communities of the San Joaquin Valley, the State of California, the nation and the world through excellence in education, research and public service. These principles reflect our ongoing efforts to increase access and inclusion and to create a community that nurtures lifelong learning and growth for all of its members. We encourage every member of the UC Merced community to join us in our collective pursuit of these principles.

We recognize and celebrate the identities, values, and beliefs of our community.

We affirm the inherent dignity and value of every person while cultivating a campus climate rooted in mutual respect and compassion.

We uphold the right to freedom of expression and encourage a culture of dialogue, understanding and civility in all interactions. We seek to create a campus where rich tapestry of ideas is shared, collaboration is embraced, and innovation is promoted.

We pursure excellence in teaching and learning through contributions from all community members fostering a culture of open exchange.

We promote opportunities for active participation and leadership through our communities.

We champion civic engagement, environmental stewardship, research and teaching that connect theory and practice to learning and doing.

We take pride in building, sustaining and sharing a culture that is founded on these principles of unity and respect.

FACULTY CODE OF CONDUCT

The Faculty Code of Conduct (APM -015) delineates rights and responsibilities of all UC faculty. Please refer to it for information on the University’s commitment to academic freedom as well as for standards of professional conduct.
CHILD ABUSE AND NEGLECT REPORTING ACT (CANRA)

California legislature passed a revision to the Child Abuse and Neglect Reporting Act that went into effect on January 1, 2013. The revisions to CANRA included a broadening of the definition of Mandated Reporter and the inclusion of post-secondary institutions as organizations that must now comply with CANRA. Mandated Reporters are individuals required to report observed or suspected child abuse or neglect to designated law enforcement or social service agencies. CANRA requires employers, including the University, to identify Mandated Reporters and to secure, as a condition of employment, acknowledgement of their status and reporting obligations. Failure to report suspected child abuse or neglect can result in criminal charges against the Mandated Reporter as an individual. Mandated Reporters include any University employees (this includes faculty and other academic personnel, including graduate students) who have contact with children on a regular basis, or who supervise others with such duties, occurring on the University’s premises or at official University activities or programs.

As a University employee, you may have contact with minors in a number of different scenarios. There are many opportunities to work with minors, in either funded or volunteer activities, including but not limited to: research or outreach programs that you might be conducting to meet the broader impact objectives of an NSF grant; grant-funded training programs; the mentoring of minors as researchers in your laboratory or research group; or classroom and other instructional activities.

In addition, the participation of your graduate students or any other personnel you supervise in any activities that require regular contact with minors designates you as a Mandated Reporter. For example, a faculty member who does not have contact with children on a regular basis, but supervises a graduate student who does have contact with children as part of a research project or other University program, would also be a Mandated Reporter under the CANRA law, as would the graduate student.

The acknowledgment form is included in the “new hire” documents completed at the beginning of employment with UC Merced. The acknowledgement form only needs to be signed and filed once. Training on Mandated Reporter obligations is optional; however, we strongly recommend that you review the obligations imposed on you as an individual if you are designated as a Mandated Reporter.

You may read the University of California CANRA policy, including FAQs about the policy and how it applies to UC employees. Additional supplemental materials may be viewed at the Protecting Minors on Campus website.

You may also want to review the UC Minors in Laboratories policy.

CAMPUS ADVOCACY, RESOURCES & EDUCATION (CARE)

We Educate

CARE provides prevention education for the UC Merced community to achieve an environment free from the threat of sexual violence, dating/domestic violence, and stalking.

We Advocate

We provide free, confidential, and knowledgeable support for those impacted by sexual violence, dating/domestic violence, and stalking.

We Empower

We encourage the UC Merced community to step in and speak up against a culture that allows sexual violence, dating/domestic violence, and stalking to occur.

See our Website at: https://care.ucmerced.edu

For training opportunities or other questions contact the CARE Director, Yesenia Curiel, at (209) 233-1746.
The Campus Advocate is a confidential resource and consultant from Valley Crisis Center. The Campus Advocate is available to meet on and off campus with students, staff and faculty. You may contact the Campus Advocate at (209) 386-2051 or the 24-hour crisis hotline through Valley Crisis Center at (209) 722-4357.

OFFICE OF COMPLIANCE

The Office of Compliance monitors and oversees UC Merced’s compliance with Title IX, Equal Employment Opportunity, Affirmative Action and related laws in the prevention of harassment and discrimination, including the coordination of education and training activities and the response to Title IX complaints. Students, faculty, administrators, staff, or others who participate in UC Merced’s education programs, employment opportunities and activities who have questions, concerns, or complaints about discrimination, hostile work environment, sexual violence or sexual harassment are encouraged to contact the Title IX Officer. The Title IX Officer has the primary responsibility of ensuring that UC Merced is in compliance with Title IX of the Education Amendments of 1972 which prohibit discrimination on the basis of sex in education programs and activities. This includes issues involving sexual violence and sexual harassment as well as discrimination and hostile work environment. The Discrimination/Harassment Complaint Form can be used to file a complaint of harassment or discrimination on the basis of race, color, national origin, religion, sex, gender, gender expression, gender identity, pregnancy, physical or mental disability, medical condition (cancer-related or genetic characteristics), genetic information (including family medical history), ancestry, marital status, age, sexual orientation, citizenship, or service in the uniformed services. The Title IX Officer can be reached at (209) 285-9510.

OFFICE OF CAMPUS CLIMATE AND CULTURE

The Office of Campus Climate was created to coordinate and support strategic initiatives that promote diversity and inclusion at UC Merced for all campus constituents. The Director works with others throughout the campus on accountability, infrastructure and resources that support inclusive excellence, where equal opportunity, mutual respect and cross-cultural collaboration are fostered. The Office also develops an integrated conflict-management system for faculty, staff and students to voice their concerns, work to resolve issue and contribute to a conflict-competent organization. The Director works with individuals, groups, teams, and units on an informal and private basis. Contact (209) 228-2598.

The Ethics and Compliance Office includes administration and oversight of the Campus Ethics and Compliance Program (ECP), including campus policies, procedures and delegations of authority. Our ultimate goal is to mitigate institutional risk of adverse exposure by ensuring that UC Merced employees have the knowledge and tools they need to make ethical and compliant decisions, and know where to get information and support when dilemmas arise. To accomplish this the Ethics and Compliance Office strives to:

- Develop and administer policies, procedures and delegations of authority that facilitate compliance and accountability with laws, regulations, University of California policies, guidelines, ethical values and standards, and the Standing Orders of the Regents of the University of California.

- Safeguard University employees and property by providing tools, resources, training and communication needed to make ethical and compliant decisions, and recommend accountability measures to management when appropriate.

- Help improve University operations through identification analysis, mitigation and monitoring of institutional risks; aid in development and implementation of corrective action and training where appropriate; and ensure that communication plans are put in place to continuously improve the ethics, compliance and controls environment.

The Director of Policy and Accountability in the Office of Campus Culture and Compliance can be reached at (209) 756-6326.
Teaching

GETTING STARTED

As teachers, faculty members:

• encourage the free pursuit of learning in their students;
• hold before their students the best scholarly and ethical standards;
• demonstrate respect for students as individuals;
• adhere to their role as intellectual guides and counselors; and
• protect their students’ academic freedom.

GENERAL EXPECTATIONS

Faculty members are to meet with classes regularly, post and keep regular office hours open to students without prior appointment, hold examinations as scheduled, evaluate student work in a timely manner, and ensure that grades directly reflect course performance.

TEACHING LOAD

The teaching load varies among schools. New appointees may wish to consult their Dean's Offices regarding the specific course loads they will be expected to carry.

CENTER FOR ENGAGED TEACHING AND LEARNING (CETL)

The Center for Engaged Teaching and Learning seeks to facilitate exploration into the existing national and international scholarship on learning and teaching and to discuss how to best utilize that scholarship to enhance the UC Merced student experience. We endeavor to explore teaching and learning in a scholarly manner. This means to investigate disciplinary best practices, existing empirical research, and applicable theoretical literature on what it means to learn. It includes how best to foster student learning, and how our students and we can best understand its meaning and progress. We seek to understand the personal and social forces that can influence learning both inside and outside the formal classroom environment. The CETL offers workshops, grant support, and consultations to faculty and units. Any member of the faculty who is teaching a course or planning to teach a course may choose to consult the Center on issues related to engaged learning and teaching. Our intention is to support a community of scholars that spans the continuum from reflective practitioners to research-based practitioners to practitioners contributing to the growing scholarship of teaching and learning. For an appointment, please contact (209) 228-7950 or visit our website.

FIRST YEAR EXPERIENCE (FYE) FACULTY

The Center for Engaged Teaching and Learning offers the Faculty Academy on Teaching First-Year Students; a faculty community which discusses the challenges and solutions that come with engaging incoming UC Merced students. The primary goal of this academy is to understand first-year students’ needs as target for further instructional resource planning.

The Faculty Academy on Teaching First-Year Students invites UC Merced instructors to:

• Participate in the monthly meetings to network and discuss select topics faculty have found effective in supporting first-year students’ learning and academic success. You are welcome to join one or all of our meetings. Food is provided during the meetings.
• Engage in the Scholarship of Teaching and Learning (SoTL) by applying for the Certificate Program. A total of 10 (ten) applications will be awarded during the AY 2017-2018. Applications for funding may be submitted by individuals or by collaborative groups. Equally important, participants will come away with resources that they can use and share in their teaching portfolios and become campus SoTL mentors and advocates.
• Take advantage of the faculty authored online resources to support their first-year students’ academic success. For more information on the Faculty Academy on Teaching First-Year Students, please contact Adriana Signorini (asignorini@ucmerced.edu).
The Office of the Registrar handles academic records, course schedules, registration, classroom assignments, residency determination, veteran certification, degree audits/planning, transcripts, enrollment verifications, degree verifications, event scheduling in general assignment classrooms, student data requests, special programs, and the UC Merced Catalog. The Office of the Registrar is located in the Students First Center on the first floor of the Kolligian Library. Contact (209) 228-7178.

SUMMER SESSION

UC Merced Summer Session is committed to building and delivering a strong core of high-demand courses as well as innovative programs, courses and learning opportunities for both matriculated and visiting students to support student persistence, timely graduation and further engage students in a vibrant university experience.

UC MERCED EXTENSION

UC Merced Extension is committed to offering access to quality academic, professional and personal enrichment opportunities in a variety of delivery methods to meet the needs of continuing students, professionals and modern learners as a self-supporting program. UC Merced Extension seeks to inspire an interest in and commitment to life-long learning by providing innovative and practical education experiences to help people improve their lives and reach their full potential. UC Merced Extension strives to make research and discovery real and applicable in the daily lives of people in the community and Central Valley.

ACADEMIC CALENDAR

The academic calendar contains important dates and deadlines.

REGISTRATION

UC Merced students register each semester using the interactive, web-based registration system, MyRegistration. This registration process includes enrolling in classes, paying fees and other financial obligations, filing a current address with the Office of the Registrar, and completing and filing other information forms. With UC Merced's MyRegistration, students will always receive the most up-to-date information regarding their registration and class enrollment.

GRADES

UC Merced Academic Senate Regulation Part 1 specifies the qualitative meaning of letter grades A - F, and a variety of codes for incomplete, withdrawal, and other actions that appear on students’ transcripts. Instructors may exercise discretion in determining their grading policy within the norms of each School's practice.

The Office of the Registrar provides guidance on the administration of grades, grade changes, and appeals.

LIBRARY

UC Merced Library staff members are known for their expertise and collaborative approach as partners in teaching and research. The Library offers a number of services that support faculty in their teaching and research. Faculty are encouraged to collaborate with Library staff to ensure that their teaching needs are met and that students are supported in their research and academic studies. Library liaisons answer questions related to library services & resources and collaborate on projects in support of your research and teaching success.

COLLECTIONS

Academic Resources

Faculty and students at UC Merced have access to the world's largest academic library, with access to over 116,000 online journals, 600 databases, and 6 million e-books. The Library aligns its in-house collection to the instructional focus of the
campus and works with faculty to ensure the Library collection supports instructional goals. The Library welcomes suggestions for resources to be purchased for the UC Merced Library collection.

**Interlibrary Loan (ILL)**

Interlibrary Loan is a free service for UC Merced students, faculty and staff. Books and articles are usually delivered within 5 business days and requests can be made online through the Melvyl catalog or article databases. The library borrows from University of California campuses and also from campuses outside of the UC system. Interlibrary loan should not be used for textbooks or required reading materials.

**Library Course Resources**

When instructors need supplemental materials for their courses, the Library Course Resources service can make these materials available to students online through CatCourses or available for check-out at the Services Desk. The service includes: securing materials when available, determining if materials can be made available to students under fair use, scanning and posting readings to your course in the CatCourses Learning Management System (LMS), and processing personal copies of print materials for circulation.

**SUPPORT FOR STUDENT INSTRUCTION**

**Research Assignment Review**

The Library offers assistance in the development of research assignments, including assignment review to ensure the Library’s collection supports the assignment requirements and that students will be successful locating, evaluating and using needed information.

**Online Guides and Tutorials**

Library research guides for each subject area are mapped within CatCourses but are not visible to students until added to the course navigation. To make guides visible to your students in a CatCourse, click Settings, select Navigation, and enable “Start Your Research”.

Beyond subject research guides, librarians can create specialized research guides for use by students in your course or research group. Guides can include links to databases and embedded tutorials.

**Instruction Support for Courses**

Library instruction is offered through the Library in order to increase students’ information literacy and research skills. Librarians customize classes to meet the instructor’s teaching and learning goals and librarians can visit your class or offer a session in a Library classroom for groups with 24 students or less. Library classrooms allow for student interaction and have laptops available for student use during instruction sessions. Faculty are encouraged to attend instruction sessions with their class. See Information Literacy Instruction for details on library instruction options, including an in-person instruction menu and independent learning materials.

**Reference Support**

Students can contact a librarian for research assistance in a number of ways, including scheduling one-on-one research appointment with a librarian or chatting with a librarian through our 24/7 chat reference service.

**Tour**

During the first few weeks of the fall and spring semesters, an introduction to the Library is available through a self-guided tour. Students can check out an iPad Mini from the Library Services desk for easy access to the tour, or access the tour on their own mobile device.

**SUPPORT FOR RESEARCH**

**Digitization Services**

The library can work with faculty and researchers on digitization projects that both promote the academic and research interests of UC Merced, as well as produce digital materials that will allow for greater access to the wider academic and
research community. These digitization projects include the scanning of text-based materials, including performing OCR (Optical Character Recognition) on the scanned text, and creating digital files from select analog media formats.

**Scholarly Publishing**

Librarians are available to help identify appropriate and quality journals for publishing research. They are also versed in open-access publishing models and available to discuss a variety of publishing options.

**Data Management**

The Library is available to assist in all phases of the research data lifecycle from development of a data management plan required for most funding, through file organization, metadata selection, data sharing and archiving.

**Spatial Analysis Research Center (SpARC)**

The Spatial Analysis Research Center is the campus hub for spatial science research, analysis, education, visualization, spatial data archiving, and access to spatial science software and equipment for UC Merced and its partners.

For more information, please visit the spar.ucmerced.edu.

**STUDENT EVALUATIONS OF TEACHING**

Students evaluate every course taught at UC Merced. Evaluation data from each course will be included in the instructor’s file for personnel review.

In order to establish fair and standardized procedures for obtaining student evaluations, sufficient class time must be designated during the last two weeks of the term for students to complete the questionnaire. Students shall be informed about the purpose of the evaluation and be allowed to complete the questionnaire while the faculty member is absent from the room. Each School develops, distributes, collects, and summarizes the evaluations. The report and evaluations are available to the instructor only after final grades have been submitted. The instructor under evaluation is prohibited from handling original student evaluations.

**UC MERCED FACULTY SENATE AWARDS**

The Academic Senate recognizes distinguished faculty teaching, research, service, and mentorship by offering the following monetary awards:

- **Senate Faculty Distinguished Undergraduate Teaching Award.** To encourage and recognize individual excellence in teaching at the undergraduate level.
- **Senate Distinguished Graduate Teaching/Mentorship Award.** To encourage and recognize individual excellence in teaching at the graduate level and mentorship of graduate students.
- **Senate Award for Distinguished Early Career Research (Non-Tenured Faculty).** To encourage and recognize individuals for research and/or other creative activities that have had a major impact on the field, either through a sustained record of contributions or through a specific, highly influential contribution.
- **Senate Award for Distinction in Research (Tenured Faculty).** To encourage and recognize individuals for research and/or other creative activities that have had a major impact on the field, either through a sustained record of contributions or through a specific, highly influential contribution.
- **The Dr. Fred Spiess Award for Distinguished Service to the Academic Senate.** To recognize a member of the faculty who has performed outstanding service to the Academic Senate (campus and/or system-wide) and whose contributions have had a major impact on faculty governance.
- **Senate Award for Distinguished Scholarly Public Service.** To recognize a faculty member who has energetically and creatively applied his or her professional expertise and scholarship to benefit the local, regional, national, or international community.
- **Distinguished Undergraduate Teaching Award for Non-Senate Lecturers.** To encourage and recognize the outstanding work of non-Senate Lecturers in teaching undergraduates at UC Merced.
- **Senate Award for Excellence in Faculty Mentorship.** To encourage and recognize individual excellence in faculty mentorship.
Initial nominations for the awards will be accepted from any member of the academic community (students, faculty, staff, alumni). The nomination should discuss reasons for the award to the faculty nominee based on the criteria listed above and be submitted to the Academic Senate Office.

**ACADEMIC HONESTY**

Academic integrity is the foundation of an academic community. Academic integrity applies to research as well as to undergraduate and graduate coursework. Academic misconduct includes, but is not limited to: cheating, fabrication, plagiarism, altering graded examinations for additional credit, having another person take an examination for you, facilitating academic dishonesty, or other instances as further specified in campus regulations can be found on the Office of Student Conduct Website.

Instructors (Faculty, Lecturers, TAs, etc.) should explain to students at the outset of a course and on the syllabus the behavior expected of them when taking examinations or preparing and submitting other coursework.

Any member of the University community who suspects that a violation of the academic honesty policy may have occurred may report it to the instructor of record. If the Instructor of Record is unavailable, or the case is outside the scope of the course, it should be reported to the Dean of the School offering the course.

**STUDENT REFERRALS**

A variety of services are available at the UC Merced campus to assist students with academic and personal issues. Contact any of the offices listed below or reference their websites for more detailed information regarding their areas of service.

**STUDENTS FIRST CENTER**

The Students First Center is the one-stop-shop for student services at the UC Merced campus. The SFC is the central location for admissions, financial aid, scholarships, student records, cashiering and registration and is available to help parents, students and visitors. Located on the first floor of the Kolligian Library, SFC can be reached at 209-CATS-1ST (209-228-7178).

**ACADEMIC ADVISING**

UC Merced undergraduate academic advising is provided primarily by professional staff advisors who seek to promote student success by empowering students to become self-directed learners and decision makers in an environment that is welcoming, inclusive and supportive. Students are assigned to advisors in their academic school, while undeclared students meet with undeclared advisors in the Office of Undergraduate Education. Academic advisors meet with students throughout their academic career to provide assistance in navigating UC Merced’s student services, developing educational plans, and providing guidance on how students can maximize their UC Merced experience.

Advisors also serve as a resource for faculty by clarifying university and school policies, regulations, programs and procedures; facilitating the review and implementation of academic course articulation; and collaborating on and implementing curriculum offerings, revisions and requirements. Advising information can be found at [http://advising.ucmerced.edu/](http://advising.ucmerced.edu/).

**ACADEMIC SUPPORT SERVICES**

The Calvin E. Bright Success Center aims to provide academic assistance to students through a collaborative effort campus-wide, with the goal of helping students achieve academic success, overcome barriers, reach exciting milestones in their academic work, and develop leadership skills. Contact (209) 228-7252.

The Math Center serves as a drop-in tutoring center for UC Merced undergraduate students in any math course. The Center is staffed by math experts, including graduate students, lecturers and trained peers, who can answer questions and assist in learning.

Peer Assisted Learning Support (PALS) provides peer tutoring for in a variety of academic areas including Math, Chemistry, Writing, and Computer Science. PALS relies on peers who collaborate to learn and teach each other. It is unencumbered by the traditional power structures that exist in the classroom. All learning assistants are vetted by faculty and trained to deliver effective experiences that support learning.
The STEM Resource Center provides tutoring, mentorship and support in finding research and internship opportunities for UC Merced undergraduates pursuing degrees in science, technology, engineering and math.

**CENTER FOR CAREER AND PROFESSIONAL ADVANCEMENT**

The Center for Career and Professional Advancement has a full range of programs and services to help students discover and achieve their career goals. The Center for Career and Professional Advancement staff also assists students in choosing majors, seeking internships, linking to on-campus employment, conducting job searches after graduation, and advising graduate students seeking a career in academia or in industry. Contact (209) 228-7272.

**COMMUNITY SERVICE OFFICER (CSO) PROGRAM**

This program is committed to promoting safety and security on campus through the use of a wide array of services. Community Service Officers are student employees, active members of the University community, and leaders among their peers. CSOs are easily identified by the yellow uniform that they wear and the Police Department ID card they carry. They provide a safety escort service, conduct patrol checks, work events, concerts, and assist the Police Department staff. They can be reached by calling 209-CAT-COPS (ext. 2677).

**DISABILITY SERVICES**

UCM is committed to ensuring equal academic opportunities and inclusion for students with disabilities based on the principles of independent living, accessible universal design, and diversity. An integral part of this commitment is the coordination of effective academic access support services and other resources through Disability Services. Examples of these services include academic support, mobility assistance, proctoring services, and transcription services. Disability Services is located in SSB 230 and can be reached at (209) 228-6996.

**EDUCATION ABROAD PROGRAM (EAP)**

The UC Education Abroad Program is the official systemwide study abroad program for the University of California. UC Merced students are encouraged to explore EAP because of a balance of academics, cost, convenience, services, reputation, program variety, and local expertise. See the Study Abroad site for information about EAP and other programs.

**GRADUATE DIVISION**

The Graduate Division is a centralized resource for graduate students and graduate education at UC Merced, from admission to graduation and beyond. The Graduate Division offers a wide array of services and support systems to meet the unique needs of graduate students and to enhance their professional, intellectual and leadership skills, including GEARs (Graduate Enrichment and Advancement Resources and Services) programs. The Graduate Division also provides resources for graduate groups and for individual faculty members in their role as mentors for graduate students, including the Graduate Policies and Procedures Handbook and the Graduate Council’s Mentoring Guidelines.

Contact: (209) 228-4723.

**INTERNATIONAL STUDENTS AND SCHOLARS (ISS)**

International Students and Scholars assists with adjustments to life on campus and offers support to international students. More specifically, ISS is the resource for visa and immigration matters from the time required documents are prepared to apply for a student visa to the day the student completes his or her academic program at UC Merced.

Two major roles of ISS are to help the international student remain in legal status and to serve as a liaison with US government agencies concerned with international students. In that capacity, ISS advisors are aware of special rules and regulations that apply to international students and provide important information about issues including employment, finances and travel. International students are encouraged to contact ISS with all visa and immigration questions. Students can also receive counseling on academic, cultural and personal concerns.

ISS is located on the first floor of the Kolligian Library, within the Office of International Affairs. Contact: (209) 228-4722.

**MERRITT WRITING PROGRAM**

The Merritt Writing Program (MWP) focuses on three areas of teaching: Entry-Level Writing, General Education, and a Writing Minor. As one of the larger academic units on the UC Merced campus, the MWP engages an array of courses in
which students explore the art of critical thinking, craft their written expression, and address a variety of issues and audiences. The program's interdisciplinary approach to writing offers students the opportunity to reflect broadly on their college education as well as to consider a range of pre-professional and academic opportunities.

MWP classes generally feature: about twenty students per section; teacher-student conferences; frequent written and verbal feedback on writing and ideas; interdisciplinary teaching, ranging from scientific literacy to aesthetic appreciation; conversational and collaborative in-class projects; portfolio projects that emphasize process and product in writing; and detailed assessment of student learning and teaching effectiveness. Contact Melissa Nicolas, Director of the MWP, via email.

**STUDENT HEALTH AND COUNSELING SERVICES**

The mission of the Health Services is to help each student strive for maximum physical and emotional health while pursuing their academic and personal goals at UC Merced. Health Services is committed to providing the highest quality primary health care, in combination with health education and wellness promotion through caring, accessible and affordable services.

Students can use our medical services just as they would their regular doctor's office. The facility is staffed by board-certified physicians, physician assistants, nurse practitioners and nurses.

Health Services provides comprehensive medical, mental health and health promotion services to all registered UC Merced students. Services are designed to minimize the impact of illness, emotional distress and injury on studies and work.

Students can use all services at the Student Health Center whether or not they have the Student Health Insurance Plan.

Our **Counseling and Psychological Services** (CAPS) offer crisis intervention as well as short-term counseling services in individual, couple, and group formats, and can be reached at (209) 228-4266.

The H. Rajender Reddy Health Center is located on the second floor of the Joseph Edward Gallo Recreation & Wellness Center.

To schedule an appointment, call CAT-CARE or (209) 228-2273 or visit our website: [health.ucmerced.edu](http://health.ucmerced.edu).

**UNIVERSITY OF CALIFORNIA IN THE DISTRICT OF COLUMBIA (UCDC)**

The University of California has extended its mission of service, teaching and research to the nation's capital through the **UCDC** program. The UC Washington Center is a multi-campus residential, instructional and research center that provides students and faculty from the University of California with opportunities to research, work, study and live within the rich cultural, political and international heritage of our capital city. Contact: (209) 228-4686.

**STUDENT RIGHTS**

**NONDISCRIMINATION**

It is illegal and against University policy to discriminate against a student on political grounds, or for reasons of race, religion, sex, sexual orientation, disability, ethnic or national origin, ancestry, marital status, medical condition, status as a Vietnam-era veteran or disabled veteran, or, within the limits imposed by law or University regulations, because of age or citizenship; or for other arbitrary or personal reasons.

**FREEDOM FROM SEXUAL HARASSMENT**

The University is committed to creating and maintaining a community in which all persons who participate in University programs and activities can work together in an atmosphere free of all forms of harassment, exploitation, or intimidation, including inappropriate sexual behavior. Sexual harassment is prohibited both by law and by University policy. The Office of Campus Culture and Compliance offers sexual harassment prevention programs for faculty and staff. The [CARE Office](http://care.office.ucmerced.edu) has programs and resources for students and other campus community members.
Research

The University of California is committed to the achievement of the highest ethical and legal standards of research conduct and practices, and promotes an environment of compliance, responsibility, and conscience.

As the first American research university created in the 21st century, UC Merced is positioned to establish new ways to conduct research in support of the University's educational mission. The following offices are available to assist you in establishing and maintaining your individual research program.

**OFFICE OF RESEARCH AND ECONOMIC DEVELOPMENT**

The Office of Research and Economic Development provides leadership, education and oversight to support scholarly investigation and research at UC Merced. To highlight the significant research and scholarship taking place on campus the Office of Research hosts Research Week, a once-a-year event open to students, faculty and staff. The Office of Research and Economic Development can be reached at (209) 228-4371.

**SPONSORED RESEARCH SERVICES (SRS)**

Sponsored Research Services is responsible for the central office pre- and post-award services on faculty research grants, co-operative agreements and contracts.

SRS functions include the following:

- Review and submission of proposal
- Monitor institutional compliance with award requirements
- Draft, negotiate, and execute Sub-agreements
- Review, negotiate, and accept awards
- Just in Time assistance and submission
- Award setup in the financial system
- Award modification
- Invoicing and cash management
- Financial reporting to sponsors
- Effort reporting compliance
- Audit coordination

Proposal related queries should be directed to proposals@ucmerced.edu. Award related questions should be directed to awards@ucmerced.edu. Subaward related questions should be directed to subawards@ucmerced.edu.

**BUSINESS DEVELOPMENT**

In general, the University does not request faculty or student authors to assign copyrights to the institution. Personal work is considered work of the creator, unless the work is commissioned as a special assignment separate from the general obligation to produce scholarly works. The University of California does require all employees (including those in
employment titles reserved for students), as a condition of employment, to assign to the institution the patent rights for inventions growing out of research conducted under the auspices of the University. The University underwrites the costs of securing the patent and developing techniques for technology transfer, and shares royalties with persons whose inventions prove marketable.

RESEARCH DEVELOPMENT SERVICES (RDS)

Research Development Services works with UC Merced faculty to develop and submit extramural research funding proposals with a primary focus on large multi- and interdisciplinary, team-based collaborative proposals and proposals to support graduate research. We provide advice and support in developing successful proposals that blend faculty expertise with funding opportunity requirements and policies and work to build relationships with extramural research funding agencies and potential collaborators.

OFFICE OF RESEARCH COMPLIANCE AND INTEGRITY

The duty of the Office of Research Compliance and Integrity is to provide broad oversight, resources, training and education for the integrity and compliance issues relating to the conduct of research practices at UC Merced.

CONFLICT OF INTEREST

University policy encourages faculty to participate in outside professional activities, but discourages any of its faculty, staff, and managers from engaging in an activity which creates a conflict of interest between their official duties and any other activity. In particular, principal investigators must disclose whether they have financial interests in any non-government sponsors who may fund their research (APM 025).

HUMAN SUBJECTS

All research on human subjects and all other activities, which in part involve human subject research, regardless of sponsorship, must be reviewed and approved by the UC Merced IRB (Institutional Review Board), or registered exempt by the Office of Research IRB Administration prior to initiation. This includes all interventions and interactions with human subjects for research, including advertising, recruitment and/or screening of potential subjects. The Office of Research will work with the Institutional Review Board (IRB) to identify any investigators who are conducting human subject research with minors.

RESEARCH WITH ANIMALS

Federal law and University and campus policies mandate that all research, teaching, and testing activities involving vertebrate animals must receive prior review and approval by the Institutional Animal Care and Use Committee (IACUC), regardless of the funding source, animal use site, or species of animal used.

The UC Merced Department of Animal Research Services (DARS) is composed of a team of professionals committed to the advancement of science in collaboration with the research community by promoting the humane care and use of animals used in biomedical research and teaching. Call (209) 228-4189.
ENVIRONMENTAL HEALTH AND SAFETY

The Office of Environmental Health & Safety (EH&S) is a University support organization and provides a wide variety of services to faculty, students, and administrative staff to ensure that the campus operates in a safe and environmentally sound manner. These support services include the development and implementation of EH&S programs, plans and procedures related to biological, chemical, and radiation safety, workplace safety including the injury and illness prevention program (IIPP), medical surveillance, hazardous communication program (HAZCOM) and technical assistance with emergency response, animal use and care; hazardous waste management; pollution prevention; and environmental stewardship.

EH&S provides support for laboratory personnel training on these topics and assists faculty, students and administrative staff in interpreting, applying, and helping to maintain compliance with applicable laws, regulations, and permits. Finally, EH&S coordinates the University's response to external regulatory agencies concerned with workplace health, safety, and environmental compliance, and manages the UC Merced Safety Committee.

NEW PRINCIPAL INVESTIGATORS

UC Merced's Office of Environmental Health & Safety is available to assist new Faculty member PI's in beginning research quickly while achieving compliance with all relevant laws and regulations.

ROLES AND RESPONSIBILITIES

- EH&S is responsible for monitoring the implementation of local, state, and federal health, safety and environmental regulatory compliance including site specific permitting as it relates to campus development
- EH&S is responsible for supporting the University laboratories and departments in establishing and monitoring compliance with environmental, health and safety regulatory compliance
- EH&S is responsible for auditing the measure of performance for University laboratories and facilities standards of performance for environmental, health and safety regulatory obligations

LABORATORY PRINCIPAL INVESTIGATORS (PI'S)

The PI is responsible for developing, managing and maintaining compliance with all environmental, health and safety regulations and University specific permits.

- The PI is responsible for managing and maintaining work place safety for all students and employees performing work within their laboratory.

PI's are responsible for:

- Understanding the hazards of their work environment and mitigating hazards as they become aware of them.

RESEARCH INSTITUTES

SIERRA NEVADA RESEARCH INSTITUTE (SNRI)

Faculty, researchers, and students in the Sierra Nevada Research Institute conduct basic and applied research on sustainable water and land management, drought, wildfire, air, water and soil pollution, climate change and competing land uses, using the San Joaquin Valley and the Sierra Nevada as their "outdoor laboratory".

SNRI's mission is to discover and disseminate new knowledge that contributes to sustaining natural resources and promoting social well-being in the San Joaquin Valley and Sierra Nevada regions of California and related regions worldwide, through integrated research in the natural, social, and engineering sciences.
HEALTH SCIENCES RESEARCH INSTITUTE (HSRI)

The Health Sciences Research Institute is a catalyst for important and innovative research on complex human health issues that affect both the San Joaquin Valley and the world. HSRI brings together skilled faculty who possess expertise in a wide range of health-related fields. HSRI members are also engaged in translational research, evaluation and effectiveness research, and public health systems and services research.

With more than 90 faculty members across UC Merced's three schools (Engineering, Natural Sciences, and Social Sciences, Humanities & Arts), HSRI represents almost half of UC Merced's ladder rank faculty.

CENTERS

UC Merced has a number of Centers designated to advance various aspects of the University's mission. A Center may further research in a designated field or bring together diverse scholars in interdisciplinary activities. A listing of UC Merced's Centers can be found here.

COLLABORATIVE PARTNERSHIPS

UC Merced also has entered into collaborative partnerships with the National Park Service, the Lawrence Livermore National Laboratory, The Great Valley Center, and the Central Valley Higher Education Consortium.

Educational outreach centers are operational in Bakersfield and Fresno, with dozens of professional development programs for K-12 teachers and administrators, interaction with students at each of the 144 Valley high schools and educational opportunities for students who want to take classes in the summer.
Service

CAMPUS SERVICE

COMMITTEES

Because of the University of California’s strong tradition of shared governance, the faculty routinely participates in campus decision-making through service on three kinds of committees: School, Academic Senate and administrative committees.

Individual Schools vary in the number and makeup of the committees through which they transact their business, but most Schools have standing faculty committees to deal with curriculum, undergraduate and graduate affairs, and academic personnel decisions. Service on a School committee can be a good way for junior faculty to both interact with their senior colleagues and to begin developing a career record for service.

Academic Senate committees establish academic policy and advise senior administrators on a variety of issues including budget, allocations of faculty positions, establishment and disestablishment of academic programs, faculty hiring, awarding of tenure, faculty welfare, degree requirements, academic freedom, affirmative action, capital projects, computing and technology, research, library, effective teaching, scholarships and prizes, and the Senate’s own organization. For a complete list of Senate committees and their functions, contact the Senate Office at x7930 or senateoffice@ucmerced.edu.

One of the most important committees is the Committee on Committees. The faculty elects its members, and its function is to name faculty members to serve on both Senate and administrative committees.

Administrative committees are usually appointed by the Chancellor or one of the Vice Chancellors and include faculty, students, and staff. Administrative committees address non-academic issues which are of concern to all campus constituencies, such as safety, buildings, and grounds.

STUDENT ORGANIZATIONS

Occasionally, faculty members may receive social invitations from student organizations, such as invitations to participate in activities or to serve as advisors to student organizations. Any such participation by faculty members is appreciated by the student groups and encouraged by the University. For further information on student organizations, contact the Office of Student Life at (209) 228-5433.

SERVICE TO YOUR DISCIPLINE

You serve your academic discipline by participating in conferences, planning events that bring outstanding scholars to UCM, serving on editorial boards or as an outside reader for scholarly journals, giving guest lectures at other institutions, consulting, and by other means of disseminating knowledge in the field.

COMMUNITY SERVICE

The University of California encourages faculty members to seek opportunities to communicate with the public about their research activities in pursuit of fostering community and educational partnerships. This includes public lectures, sharing expertise with the news media, volunteering for a variety of community organizations and governing boards and outreach and education of potential UC Merced students and their families.

For assistance with media relations, contact University Communications at (209) 228-4483.

The Office of Student Affairs coordinates outreach with local schools and community organizations. Please contact them for information on these activities.
Tenure and Promotion

RESOURCES

ACADEMIC PERSONNEL OFFICE (APO)

The Academic Personnel Office (APO) is the campus office of support for all academic appointees, including ladder-rank faculty. Led by the Vice Provost for the Faculty (VPF), the staff of the Academic Personnel Office facilitates the recruitment, appointment, advancement and retention of the most qualified and diverse faculty and other academic instructors and research personnel. Working in tandem with HRPC (Human Resource Payroll Center), APO serves as a campus resource, ensuring appropriate safeguards and adherence to University, state and federal regulations are maintained. Contact the Academic Personnel Office at (209) 228-7948.

DIGITAL MEASURES - ACADEMIC INFORMATION MANAGEMENT SYSTEM

Academic Affairs uses the academic information management system Digital Measures, a web-based software designed for higher education. It is available for faculty members to enter their accomplishments/activities and create reports such as the bio-bibliography and curriculum vitae used during the personnel review process for career advancement and promotion. Data you enter into Digital Measures are also used for performing all kinds of analyses including reports for campus rankings, for programs recognizing specific faculty for their contributions, as well as for tracking personnel actions such as leaves and sabbaticals, advancements and promotions. The advantage of taking the time to organize information in Digital Measures is that the data becomes flexible in ways they can be searched, formatted and represented to match different needs, styles and presentations. It therefore serves as a central campus storehouse for faculty information.

To log in, use your UC Merced logon credentials: Digital Measures. Contact: (209) 228-2243 for support.

ACADEMIC PERSONNEL MANUAL (APM)

The UC Academic Personnel Manual (APM) is the handbook of all policies and procedures pertaining to the employment relationship between an academic appointee and the University of California and as such is a critical resource for those who are or who work with academic appointees in all titles.

The Provost and Executive Vice President of Academic Affairs issues academic personnel policies on behalf of the Office of the President. These policies are maintained in the APM by the Office of Academic Personnel and Programs which is also responsible for maintaining the online version of the APM and posting any subsequent changes.

For questions regarding the APM, contact the Academic Personnel Office.

UC MERCED ACADEMIC PERSONNEL POLICIES AND PROCEDURES (MAPP)

The MAPP is the campus manual for local academic personnel policies and procedures. The MAPP governs and describes campus procedures for all academic personnel actions, and is issued by the Academic Personnel Office on behalf of the Provost and Executive Vice Chancellor. Intended as a supplement to the APM, the MAPP must always be used in conjunction with the APM.

The MAPP is revised and updated on an annual basis with input from the Academic Senate.

RANKS AND TENURE

There are three ladder faculty ranks: Assistant Professor, Associate Professor, and Professor. Within each rank are salary steps. Lecturers with Potential Security of Employment (LPSOE) and Lecturers with Security of Employment (LSOE) are non-ladder-rank Senate faculty.

Assistant Professors and LPSOE are appointed for two-year terms, renewable following positive reviews for a maximum of eight years. Tenure/Security of Employment review customarily takes place during an Assistant Professor’s seventh year of service. Associate Professor and Professor appointments are tenured. These appointments are for an indefinite period and are subject to termination only for just cause. Circumstances that qualify as just cause can be found in the APM.
CRITERIA FOR FACULTY REVIEW

The University of California considers four criteria during the review process: 1) teaching, 2) research and other creative work, 3) professional activity, and 4) University and public service. Additionally, contributions in all areas that promote equal opportunity and diversity are given due recognition in the academic personnel process.

TEACHING

Clearly demonstrated evidence of high quality in teaching is an essential criterion for appointment, advancement, or promotion. Under no circumstances will a tenure commitment be made unless there is clear documentation of ability and diligence in the teaching role.

Among significant types of evidence of teaching effectiveness are the following: (a) opinions of other faculty members knowledgeable in the candidate’s field, particularly if based on class visitations, on attendance at public lectures or lectures before professional societies given by the candidate, or on the performance of students in courses taught by the candidate that are prerequisite to those of the informant; (b) opinions of students; (c) opinions of graduates who have achieved notable professional success since leaving the University; (d) number and caliber of students guided in research by the candidate and of those attracted to the campus by the candidate's repute as a teacher; and (e) development of new and effective techniques of instruction, including techniques that meet the needs of students from groups that are underrepresented in the field of instruction. (APM 210-1.d.1)

RESEARCH

A record of research needs to show growth, independence and direction. It is expected that completion of one project opens pathways to others. Textbooks, reports, circulars, and similar publications normally are considered evidence of teaching ability or public service. However, contributions by faculty members to the professional literature or to the advancement of professional practice or professional education, including contributions to the advancement of equitable access and diversity in education, should be judged creative work when they present new ideas or original scholarly research. In certain fields such as art, architecture, dance, music, literature, and drama, distinguished creation should receive consideration equivalent to that accorded to distinction attained in research. (APM 210-1.d.2)

PROFESSIONAL ACTIVITY

A demonstrated distinction in the special competencies appropriate to the field and its characteristic activities is recognized as a criterion for appointment or promotion. The candidate’s professional activities will be examined for evidence of achievement and leadership in the field and of demonstrated progressiveness in the development or utilization of new approaches and techniques for the solution of professional problems, including those that specifically address the professional advancement of individuals in underrepresented groups in the candidate’s field. (APM 210-1.d.3)

UNIVERSITY AND PUBLIC SERVICE

The faculty plays an important role in the administration of the University and in the formulation of its policies. Recognition is given to scholars who prove themselves to be able administrators and who participate effectively and imaginatively in faculty government and the formulation of departmental, college, and University policies. Service by members of the faculty to the community, State, and nation, both in their special capacities as scholars and in areas beyond those special capacities when the work done is at a sufficiently high level and of sufficiently high quality, is likewise recognized as evidence for promotion.

Faculty service activities related to the improvement of elementary and secondary education represent one example of this kind of service. Similarly, contributions to student welfare through service on student-faculty committees and as advisers to student organizations are recognized as evidence, as are contributions furthering diversity and equal opportunity within the University through participation in such activities as recruitment, retention, and mentoring of scholars and students. (APM 210-1.d.4)

REVIEW PROCESS

The decision to retain, grant tenure to, or promote a faculty member is among the most vital that takes place in a university. One key measure of the excellence of a university is the quality of its faculty and their scholarly achievements. The policy and procedures for the review and evaluation of faculty are designed to equitably document and assess the performance of
individual faculty members, rewarding both excellence and diversity in contributions made to the School and the University's goals. In the development of these policies and procedures, the University recognizes the uniqueness of individual faculty members, the Schools of which they are a part and their specific fields of research.

**FREQUENCY OF REVIEWS**

University of California faculty members undergo review for merit increases on a regular schedule. Assistant Professors are on a two-year cycle. In addition, Assistant Professors undergo a mid-career appraisal during year four and a full review for tenure evaluation, usually during year seven. In exceptional cases, a request can be made for an earlier review.

Alternately, the tenure clock can be stopped for up to one year in certain circumstances. Contact your Dean's office or the Academic Personnel Office for information on when and how you may "stop the clock." Tenured faculty members undergo merit reviews regularly and full career reviews when seeking advancement to Professor, Professor Step VI, or Professor Above-Scale. In the case of joint appointments between Schools, each School will prepare and review its case for merit or promotion.

**REVIEW MATERIALS**

Each faculty member is responsible for maintaining documentation of scholarly work and professional activities. Examples of items included in a faculty review file are copies of all publications, syllabi for every course taught, confirmation of awards and grants, lists of committee and community service, record of students advised, and invitations to scholarly activities or requests for service. UC Merced offers faculty members access to Digital Measures as a means of electronically storing their scholarly information and producing required review materials.

**THE REVIEW PROCESS**

Academic personnel review at the University of California is done exclusively by the faculty. The staff helps prepare cases and monitors the progress of files through the system, but only faculty, including faculty who also hold administrative appointments, make recommendations or decisions regarding outcomes. All cases for merit and promotion are evaluated by each of the following levels of review:

The **Academic Personnel Chair** (APC) will inform you when you become eligible for review and will assist you through the process. The APC also arranges the faculty meeting to discuss your action and obtains the faculty vote to add to the review file.

The **Dean** assesses the review file, makes a recommendation on the proposed action and sends forward the case file to the Academic Personnel Office.

The **Committee on Academic Personnel** (CAP) evaluates the case file and recommends an action to the Provost and Executive Vice Chancellor. CAP is composed of both internal faculty and external members from other UC campuses.

The **Provost and Executive Vice Chancellor** is delegated the authority to approve appointments, reappointments, merit increases, and promotions.

The **Chancellor** receives authorization from the Regents to approve all appointments, reappointments, merit increases, and promotions except those appointments involving salaries above Regental compensation threshold and appointments of Regents' Professors and University Professors. The Chancellor may delegate this authority.

**MID-CAREER APPRAISAL (MCA)**

The Mid-Career Appraisal (MCA) of an Assistant Professor shall normally be conducted during the fourth year of service in that title, or in combination with certain other titles, as defined in **APM 133-0a and APM 133-0b**. Also known as Formal Appraisal, the MCA is conducted “in order to arrive at preliminary assessments of the prospects of candidates for eventual promotion to tenure rank as well as to identify appointees whose records of performance and achievement are below the level of excellence desired for continued membership in the faculty”. (APM 220-83)

The MCA seeks to assess the complete record-to-date (including work in progress). The assessment is a careful, considered analytical evaluation of the appointee's performance in the areas of teaching, research and creative work, professional competence and activity, and University and public service. An MCA is initiated by the individual's Bylaw Unit and follows the same path of review as all other personnel actions (i.e., Dean, CAP, Provost/EVC).
The assessment also makes a candid prediction concerning the probability or improbability of a favorable tenure decision based upon the evidence. External letters may be obtained but are not required if there is sufficient expertise in the School to make the assessment. The appraisal must be specific, identifying areas of deficiency (if any) and include recommended actions to be taken by the individual and/or the Dean. (MAPP Appendix 2014-A)

CONFIDENTIALITY OF RECORDS

Confidential academic review records are available to the candidate in redacted form. “Redaction,” as used at UC, pertains to the removal from the document of the writer’s name, title, institutional or organizational affiliation, and relationship to the candidate, leaving the text unchanged. (APM 160-20.c.4)
Faculty members enjoy a wide variety of employment benefits, some of which they share with all employees of the University of California, and some of which are unique to the faculty. Benefits for faculty’s special circumstances are outlined in the Academic Personnel Manual section V. Additional employment information can be found at UCNet. Further information relating to life as a faculty member at UC Merced may be found at the Academic Personnel Office Website. Below are some common leaves afforded to UC faculty members. For a full listing please refer to APM 700.

**FACULTY-FRIENDLY LEAVE POLICIES**

**SICK LEAVE AND VACATION**

Faculty members do not accrue either sick leave or vacation credits.

**PARENTAL LEAVE**

A faculty member who bears or adopts a child is eligible for up to six weeks of disability leave for childbirth and recovery, regardless of the length of University service. Parents may request up to a year’s parental leave without pay to care for a child. Parents preparing for and/or caring for a newborn or child under five years old may also be eligible for “active service-modified duties (ASMD),” a paid status that allows for a reduction in workload. (APM 760)

**SABBATICAL LEAVE**

Sabbatical leaves are granted in accordance with regulations established by the University to enable faculty to be engaged in intensive programs of research and/or study, and thus enhance their subsequent service to the University by increasing their effectiveness as teachers and scholars.

Sabbatical leave credits are accrued at a rate of two credits per academic year with a minimum of nine credits required for one semester of leave. Accrued credits in excess of the amount required for the current sabbatical leave may be carried forward to apply toward eligibility for the next succeeding sabbatical leave up to a maximum of 20 credits. Depending on the balance of your leave credits, you may take up to one academic year of sabbatical leave.

Regular sabbatical leave provides full salary or salary at varying percentages depending on the amount of accrued sabbatical credit available. For example, you may receive full salary using nine sabbatical credits for one semester or receive 67% of your salary using six sabbatical credits.

Sabbatical leave in residence may be awarded to a faculty member who is eligible for regular sabbatical and who, in addition to a program of research and/or study at one of the University campuses, will teach one class at the home campus, or will perform an equivalent amount of instructional service in a course.

A sabbatical leave shall be granted only at a time when it will not disrupt the teaching program or other vital operation of the University.

Sabbatical leaves are not an entitlement and must be requested and approved in advance by the Deans and the Provost/Executive Vice Chancellor. For more details, see APM 740.

For assistance in requesting a leave, dial (209) 228-4615.

**ABSENCE**

Absences of seven days or less (for example, to attend a professional conference) are arranged within your School. Longer leaves, with or without pay, require approval of the Dean and the Provost/EVC. In cases of illness or family emergency, the School must be notified to arrange for course rescheduling or substitute instructors.
Campus Resources

BOOKSTORE
The Campus Store brings a modern touch to the tradition of high-quality bookstore service with online ordering. New or used class textbooks are available in the bookstore or online. You can shop from the comfort of your own home — or anywhere you decide to log on. Find all of your Golden Bobcat gear at the UC Merced apparel headquarters: T-shirts, sweatshirts, caps and more. Convenience items from snacks to batteries are also available.

Contact the Campus Store at (209) 228-2665.

CAT CARD
The Cat Card is a tool designed to make daily business and access on campus versatile while keeping data more secure. Cat Cards virtually eliminate the risk of compromised data or duplicated cards by utilizing industry-standard encryption techniques.

THE CAT CARD IS USED ON CAMPUS FOR:
- Identification and status check
- Library card
- Meal Plans
- Building access
- Photocopying and printing
- Debit purchases at the Bookstore
- Flex dollars prepaid services account
- Admission to the Gallo Recreation Center
- Admission to the Early Childhood Education Center

Cat Cards are available at the Cat Card Office, located on the first floor of the library building, behind the Students First Center. Government or state issued photographic identification and Summary of Initial Hire (IDOC) forms from payroll are required.

For more information, call the Cat Card office at (209) 228-2228.

TRANSPORTATION AND PARKING SERVICES (TAPS)
TAPS is committed to providing safe and reliable parking and transit services for all students, faculty, staff and visitors. All faculty, staff and students are required to display a current UC Merced parking permit. Annual parking permits can be purchased at the TAPS office located in Facilities Building A or online at taps.ucmerced.edu. Tickets will be issued for vehicles that are in violation of regulations.

EARLY CHILDHOOD EDUCATION CENTER (ECEC)
UC Merced Early Childhood Education Center provides quality childcare for infants, toddlers and pre-school aged children at fees comparable to other local childcare agencies. ECEC provides a nurturing, developmentally appropriate environment where each child can explore and grow. The Center is open five days per week from 7:30 a.m. to 5:30 p.m. and operates around the UC Merced academic calendar. Contact the ECEC at (209) 228-5437.

IT HELP DESK
The UC Merced Information Technology (UCMIT) Help Desk provides UC Merced faculty, students and staff with customer service and support for computer hardware and software. The IT Help Desk is the first step in obtaining support; whether it is for UCMNetID password requests, email configurations, computer hardware failures, classroom technology
questions or any other IT related issues. Services are available by walk-in, over the phone, via e-mail, on the web or by appointment. IT is located in COB Suite 132A. Contact (209) 228-4357 (HELP) or email helpdesk@ucmerced.edu.

CATCOURSES

CatCourses is UC Merced’s online learning management system used to support the delivery of all course content for instruction. The online course environment is pre-loaded with all UC Merced courses, has up-to-date course rosters, and serves as the vehicle through which grades are submitted. CatCourses is an implementation of the cloud-based Canvas collaborative learning environment maintained by Instructure, and can be accessed by visiting https://catcourses.ucmerced.edu.

For questions, contact the IT Help Desk.

FACILITIES MANAGEMENT

Facilities Management supports UC Merced in being a world class research university through effective and environmentally sustainable operation and maintenance of the University’s buildings, infrastructure, grounds, lands, access controls, project management services, parking, alternative transportation, fleet services, event services, mail & document services and shipping & receiving. Facilities Management strives to set a standard of excellence in attracting, and by collaborating with, the world class faculty, staff and students who comprise our living laboratory.

VALUES

- Accommodation of and adaptability to our clients’ needs
- Utilization of a professional, diverse and highly trained work force
- Exceptional service and product quality
- Timely delivery of and a value added service
- An honest and open ethos
- Appropriate financial apportionment and accountability
- Respect for one another - everyone is important and everyone matters.
- To validate and incorporate new and emerging technologies

OPERATIONS AND SERVICES

Facilities Management (FM) has a broad range of services and has the responsibility for the operation, maintenance and management of University buildings and grounds. Many of our services and procedures are listed on the Facilities Management website. These services would be obtained by utilizing the online work request system and each building has a Facility Manager to serve as the Project Manager and FM liaison for our customers. Facilities Management is typically provided funding for the upkeep and preservation of buildings, equipment, roads, grounds, utilities, etc., required to maintain a Facility in a condition adequate to support the University's mission. Since funding is typically solely provided for the Operation and Maintenance of Plant (OMP) in state-eligible spaces, services outside of these purposes will require an additional and separate funding source.

For routine or non-critical work please submit a work order online. For questions contact the FM help desk during regular business hours at x2986 or email fmhelp@ucmerced.edu. The after-hours emergency number is (209) 228-4218.

GALLO RECREATION CENTER

Membership at the Joseph Gallo Recreation Center is included in student fees for all currently registered graduate and undergraduate students. Faculty and staff memberships are available for $35 per month. The faculty and staff membership provides full access to the entire recreation facility along with allowing the member to participate in Intramural Sports and receive member rates for Outdoor Adventure programs.
DINING

UC Merced Dining has a strong commitment to providing the highest quality and most diverse menu options possible to the campus community.

Located in the Valley Dining Commons is the Yablokoff-Wallace Dining Center which has multiple platform stations with a multitude of dining options. Located in the Kolligian Library is the Lantern Cafe. The cafe offers espresso drinks and pastries for breakfast, along with an extensive rotating lunch menu including salads, sandwiches, and wraps. The Summits Housing Community is home to the Summits Marketplace. The marketplace offers a large selection of snack items, fresh pre-made meals, milkshakes, smoothies, common grocery items, and much more. In addition, Diesel Dogs, Fork in the Road, and a rotation of vendor trucks are available on campus.

Dining services also include catering for meetings, special events and activities. For additional information, call (209) 228-2287.
Living in Merced

LOCAL ATTRACTIONS

APPLEGATE PARK ZOO
The Applegate Zoo is home to native Californian birds, reptiles and mammals including Boomer the UC Merced Bobcat.

LAKE YOSEMITE
Located directly west of the UC Merced campus, Lake Yosemite park offers camping, swimming, boating, picnic areas and barbecue facilities.

MERCED MULTICULTURAL ARTS CENTER - MERCED COUNTY ARTS COUNCIL
The Merced Multicultural Arts Center is a modern, three-story facility providing space and support for arts education, training, world-class performances, tours, and five galleries showcasing arts and cultural exhibits of local, regional and national importance. Included is the Arbor Gallery, a retail cooperative of over 30 regional artists.

PLAYHOUSE MERCED
Founded in 1994, the very popular Playhouse Merced is home to a live theater company that performs six main season shows and several limited-run shows. Playhouse Merced also offers classes in dance, acting and directing.

MERCED SYMPHONY
With a history reaching back to 1958, the Merced Symphony is a revered institution in the community.

LOCAL FAIRS AND FESTIVALS
Merced regularly features concerts, performances, parades and celebrations, such as:

• Merced Shakespearefest
• Central Valley Blues Festival
• Strawberry Music Festival
• Merced County Spring Fair
• Farmer’s Market
• Merced County Fair
• Merced Art Hop

For additional information on local events and attractions, go to Merced Visitor Services.

MUSEUMS AND EDUCATIONAL OPPORTUNITIES

CASTLE AIR MUSEUM
The collection at the Castle Air Museum includes planes from the WWII, Korean War and Vietnam War eras at the former Castle Air Force base.

MERCED COUNTY COURTHOUSE MUSEUM
The museum houses 8500 square feet of exhibits, both permanent and rotating, which depict the history of Merced County as well as the settlers of the Great Central Valley. It is one of the oldest historical buildings in all of California and is included in the National Register of Historic Places.

MERCED AGRICULTURAL MUSEUM
Merced’s agricultural museum depicts the lives of local farmers past. It features antique farm equipment, demonstrations, a living history program, 19th century wagons and a working blacksmith shop.
OTHER USEFUL LINKS

SCHOOL DISTRICTS IN MERCED COUNTY
GREAT VALLEY CENTER
MERCED SUN-STAR
MERCED CONFERENCE AND VISITORS BUREAU

GREATER MERCED CHAMBER OF COMMERCE
MERCED COUNTY ASSOCIATION OF REALTORS
MERCED COUNTY FARM BUREAU

TRANSPORTATION

CATTRACKS
The official transit system for the University of California, Merced, CatTracks was developed to create a transportation solution that uniquely serves the needs of students, staff and faculty.

BIKE PATHS
Merced boasts over 12 miles of class one, grade-separated bike paths, which, along with the City's other bike lanes, connect most of Merced's open space park system. In all, 29 tree-shaded parks enhance the city's open space.

THE BUS
Timetables, maps and tips for travel within Merced County are available at the website.

AMTRAK
The Amtrak San Joaquin trains run regularly through Merced and connect to places like Oakland, Sacramento, San Francisco and Los Angeles. Connections allow riders to travel anywhere in the United States. California Rail passes are available for travel anywhere in California.

GREYHOUND BUSES
Greyhound bus service is available in downtown Merced to locations across California and the United States.

MERCED REGIONAL AIRPORT AND LOCAL AREA AIRPORTS
Great Lakes Airlines flies regularly between Merced and Los Angeles. Other local airports include Fresno Yosemite International and Modesto City-County Airport.

THE YOSEMITE AREA REGIONAL TRANSPORTATION SYSTEM (YARTS)
YARTS provides visitors to the Yosemite region with comfortable, economical, and convenient alternative to driving. Schedules and additional information are available at the website.

ZIMRIDE
Zimride is a fun and easy way to share the seats in your car or catch a ride. With Zimride, you can find UC Merced friends, classmates, and coworkers going the same way you are. UC Merced Zimride helps you offer or request rides for commutes, road trips, and popular events. If you have a car, split costs by offering rides. If you don't have a car, find rides where you need to go. UC Merced Zimride requires a UCMNetID to log in.

ZIPCAR
Wheels with no strings attached. UC Merced has partnered with Zipcar to bring self-service, on-demand car sharing to the area. You must register as a member to use Zipcar. As a member you get access to Zipper 24/7, discounted hourly
rates for faculty/staff/students age 18 and older. Gas, insurance and maintenance are included for free. Join for only $15 a year.

**UC MERCED VEHICLE RENTALS**

Vehicles are available to rent by faculty, staff and students for events and University business. Contact taps@ucmerced.edu for more information.

**EXPLORE THE CENTRAL VALLEY – DAY TRIPS**

There are a number of natural, cultural and recreational resources within a 1-4 hour drive of the campus. Windsurfing, hiking, major sports events, ski slopes, beaches, giant sequoias and even subterranean gardens are all within driving distance.

**COLUMBIA STATE HISTORIC PARK - TUOLUMNE COUNTY**

The Columbia State Historic Park, located in Sonora, is one of the most well preserved gold rush towns. There are opportunities to ride a 100 year-old stagecoach, take a horseback ride through the "diggins," pan for gold, or tour an active gold mine.

2 hours from Merced

**FOSSIL DISCOVERY CENTER - MADERA COUNTY**

Madera County, in partnership with the San Joaquin Valley Paleontology Foundation, completed a unique and exciting Fossil Discovery Center. The project is located at the Fairmead landfill in Madera County, the site of one of the largest middle-Pleistocene fossil excavations in North America. Located just off State Route 99 next to the landfill.

30 minutes from Merced

**DON PEDRO RESERVOIR - TUOLUMNE COUNTY**

Offering 160 miles of shoreline with nearly 13,000 surface acres of water (at maximum lake level), there is plenty of water on which to enjoy your favorite water sport. Boating, fishing (for bass, trout, salmon, crappie, bluegill and catfish), swimming, water-skiing, jet-skiing, windsurfing, sailing and house boating are some of the major water-oriented activities enjoyed at the lake.

1 hour from Merced

**FORESTIERE UNDERGROUND GARDENS - FRESNO, CA**

The Forestiere Underground Gardens were designed and hand-sculpted by Baldasare Forestiere, a Sicilian immigrant. A vineyardist and horticulturalist, Forestiere began in the early 1900s to carve and sculpt a unique underground retreat to escape the San Joaquin Valley's heat. Full of subterranean citrus trees and arches, the Gardens are on the National Register of Historic Places.

1 hour from Merced

**LAKE MCCLURE & LAKE MCSWAIN RECREATION AREAS - MARIPOSA COUNTY**

If you like to fish, boat, swim, camp or just want to enjoy a picnic day at the lake, Lake McClure and Lake McSwain offer your family some of California's best water-oriented recreation areas. Whatever your favorite great escape, Lake McClure and McSwain have it in a wide variety of recreational opportunities.

1 hour from Merced

**PINNACLES NATIONAL PARK - SAN BENITO AND MONTEREY COUNTIES**

Rising out of the chaparral-covered Gabilan Mountains, east of California's Salinas Valley, is the spectacular remains of an ancient volcano. Massive monoliths, spires, sheer-walled canyons and talus passages define millions of years of erosion, faulting and tectonic plate movement. The monument is renowned for the beauty and variety of its spring wildflowers.

2 hours from Merced

**SEQUOIA NATIONAL PARK AND KINGS CANYON - TULARE COUNTY**

Ranging from 1,500’ to 14,491’ in elevation, these two adjoining parks protect immense mountains, deep canyons, huge trees, and stunningly diverse habitats. The Generals Highway climbs over 5000 feet from chaparral and oak-studded foothills the awe-inspiring sequoia groves. From there, trails lead to the high-alpine wilderness that makes up most of these
parks. Beneath the surface lie many beautiful caverns.

2 hours from Merced

YOSEMITE NATIONAL PARK - MARIPOSA COUNTY
Yosemite National Park, one of the first wilderness parks in the United States, is best known for its waterfalls, but within its nearly 1,200 square miles, you can find deep valleys, grand meadows, ancient giant sequoias, a vast wilderness area, and much more.

90 minutes from Merced

COASTAL CITIES
• Monterey, Carmel, Santa Cruz 2.5 hours from Merced
• San Francisco 3 hours from Merced
Emergency Information

DIAL 209-228-2677 (CAT COPS)
IT IS RECOMMENDED THAT YOU ADD THIS NUMBER TO YOUR CELL PHONE DIRECTORY

IMPORTANT CAMPUS PHONE NUMBERS

UC MERCED MAIN NUMBER
209-228-4400

UC MERCED EMERGENCY INFORMATION LINE
1-866-993-0969

UC MERCED DEPARTMENT OF PUBLIC SAFETY
209-228-2677 (CAT COPS)

EMERGENCY PREPAREDNESS AND RESPONSE

UC MERCED FIRE MARSHAL
209-228-4473

UC MERCED ENVIRONMENTAL HEALTH & SAFETY
209-228-4234

OTHER EMERGENCY HELP

FACILITIES MANAGEMENT
209-228-2986

INFORMATION TECHNOLOGY
209-228-4357 (HELP)

PERSONAL SAFETY

CAMPUS ESCORT SERVICE
209-228-2677 (CAT COPS)

CAMPUS MEDIATION PROGRAMS

CAMPUS OMBUDSPERSON
209-228-4410

STUDENT CRISIS RESPONSE TEAM
209-228-2677

CAMPUS HEALTH AND COUNSELING SERVICES
209-228-2273 (Reddy Student Health Center)

EMPLOYEE ASSISTANCE PROGRAM
800-422-5322

COUNSELING AND PSYCHOLOGICAL SERVICES
209-228-4266

COMMUNITY SERVICES

MERCED POLICE DEPARTMENT
209-385-6905

CITY OF MERCED FIRE DEPARTMENT
209-385-6891

MERCED COUNTY SHERIFF’S OFFICE
209-385-7445

MENTAL HEALTH SERVICES
209-381-6800

MERCY MEDICAL CENTER
209-385-7000

VALLEY CHILDREN’S HOSPITAL
559-353-3000

For complete information on emergency plans and procedures, visit emergency.ucmerced.edu.